

DDCT

**Development District
of Central Texas**

October 2, 2025

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Agenda



Development District of Central Texas

Thursday, October 2, 2025

Central Texas Council of Governments Building
2180 North Main Street, Belton, Texas 76513

Regular Meeting: 9:30 AM

Virtual Link: [DDCT Meeting](#)

Call in Number: [+1 \(872\) 240-3212](#)

Access Code: [599-946-797](#)

AGENDA

1. Call to Order
2. Opportunity for Public Comment.
3. **Action Item:** Regarding approval of meeting minutes of the July 10, 2025, meeting. *(pgs.5-11)*
4. **Discussion and Possible Action:** Regarding election of DDCT officers. *(pgs.13-14)*
5. **Discussion and Possible Action:** Regarding Membership and Bylaws. *(pgs.15-31)*
6. **Discussion Item:** Regarding 2022-2026 Comprehensive Economic Development Strategy (CEDs) Implementation. *(pgs.33-34)*
7. **Discussion Item:** Regarding the Central Texas Water Alliance (Judge Blackburn) *(pgs.35-36)*
8. **Discussion Item:** Regarding updates on regional broadband initiatives. *(pgs.37-38)*
9. **Discussion Item:** Regarding legislative updates impacting economic development. *(pgs.39-40)*
10. Staff Update. *(pgs.41-42)*
 - a. Update on website redesign efforts.
 - b. Regarding HB563
11. Board of Directors Comments.
12. Other Business: Next meeting date Thursday, January 8, 2026, at 9:30 AM.
13. Adjourn.

The Development District of Central Texas is committed to compliance with the Americans with Disabilities Act (ADA). Reasonable accommodations and equal opportunity for effective communications will be provided upon request. Please contact the DDCT office at 254-770-2379 24 hours in advance if accommodation is needed. Citizens who desire to address the Board on any matter may sign up to do so prior to this meeting. Public comments will be received during this portion of the meeting. Comments are limited to 3 minutes maximum. No discussion or final action will be taken by the Board.

ITEM #3

Meeting Minutes

Approval of Minutes

Attached are the meeting minutes from the July 10, 2025 meeting for review.

Action Needed: Consideration of approval of DDCT Meeting Minutes from the July 10, 2025 meeting.



Development District of Central Texas (DDCT)

Thursday, July 10, 2025

9:30 AM

Regular Meeting

2180 North Main Street

Belton, TX 76513

Appointment	Entity	Member	Attended	Alternate Member
County	Bell County	Vacant		
County	Coryell County	Vacant		
County	Hamilton County	Vacant		
County	Lampasas County	Vacant		
County	Milam County	Vacant		
County	Mills County	Vacant		
County	San Saba	Vacant		
CTCOG	CTCOG	Vacant		
CTCOG	CTCOG	Vacant		
Individual	City of Killeen	Ramon Alvarez	N	
Individual	City of Mullin	Vacant		
Individual	City of San Saba	Vacant		
Individual	Belton EDC	Cynthia Hernandez	N	
Individual	Bartlett Activities Center	Dean Roome	Y	
Individual	Cameron Industrial Foundation	Ginger Watkins	Y	
Individual	Hamilton EDC	Vacant		
Individual	Nolanville EDC	Brian O'Connor	N	
Individual	Rockdale MDD	Jim Gibson	N	
Individual	Bartlett ISD	Dr. Teddy Clevenger	Y	
Individual	Workforce Development Board	Linda Angel	Y	
Individual	Salado Chamber of Commerce	Amanda Organ	Y	
Individual	Vacant	Vacant		
Individual	Vacant	Vacant		
Individual	Vacant	Vacant		
Individual	Vacant	Vacant		

Y= Attended Y/A= Alternate Attended N=Did not attend

*denotes online attendance

Meeting Minutes:

1. **Call to Order:** Chair Dr. Teddy Clevenger called the meeting to order at 9:31 am.
2. **Opportunity for Public Comment:** No comments received from the Public, in person or online.
3. **Action Item:** Approve meeting minutes from the January 16, 2025, meeting.

The minutes from the January 16, 2025, meeting (pages 6-10 in the packet) were presented for approval. **Ginger Watkins made a motion to approve the January 16, 2025, meeting minutes, seconded by Dean Roome; the motion passed unanimously.** It was noted that an official meeting was not held in January due to a lack of quorum, which is why these minutes were presented for approval at this meeting

4. **Action Item:** Regarding the nomination and appointment of a Vice Chair

The board discussed the vacancy in the Vice Chair position, which occurred because Kayla Schraub is no longer with the City of Hamilton and no longer serves on the DDCT Board after being nominated and appointed at the January meeting. The new appointment would fill the vacancy through September 2025, with future elections to be determined through bylaws revisions. **Linda Angel volunteered to serve as Vice Chair, nominated for Vice Chair by Dean, the motion was seconded by Ginger; the motion passed unanimously. Linda was appointed Vice Chair.**

5. **Discussion and Action Item:** Regarding Opportunity Zones

Eddy Hernandez Perez, Senior Attorney with the Leon Alcala Law Firm presented an overview of Opportunity Zones.

Summary: Mr. Perez provided an overview of economic development tools in Texas, focusing on Opportunity Zones and their overlap with the Jobs, Energy, Technology, and Innovation (JETI) Program.

6. **Discussion Item and Action Item:** Regarding Rural Internship Program

The board discussed the status and future of the Rural Internship Program, which previously funded up to four interns but was discontinued after EDA deemed it ineligible. Uryan noted that re-engagement with Central Texas Workforce Solutions offers a pathway to continue the program by aligning with Workforce’s existing initiatives. Particular interest was expressed in leveraging Workforce’s early childhood education (TWC-CTX) internships (supporting 10–12 students for up to 300 hours in childcare centers) as well as STEM-focused work experience programs paying \$12/hour. Linda Angel noted that Jared will reach out about working out the internship details as well as stating that the “Wrenches to Wills” Program is still active and has four sessions scheduled for the summer, funded by donations.

No Action Taken, Discussion Only

7. **Discussion Item and Action Item:** Regarding 2022-2026 Comprehensive Economic Development Strategy (CEDS) Implementation.

Uryan began by explaining that recent staff transitions have limited the capacity to actively move forward with the implementation of CEDS but stated that the new planner will start in August and take over efforts. Uryan went on to explain that staff focus is currently on administering acts for communities and gaining access to relevant programs. Dean brought up including local city governments in the CEDS guidelines, as well as distributing information pertaining to the EDA to city websites, allowing for information sharing and shared resource access, allowing smaller cities to consider better planning and development guidelines from medium-sized cities to promote ecologically sound growth, proper drainage, and disaster preparedness. The current CEDS 5-year plan ends in 2026, Uryan notes that the new planner will begin work on revisions as he steps into his role. Linda Angel asked for clarification on what the implementation looks like, to which Uryan explained that the staff planner’s role identifying actionable items, assisting cities and municipalities with disaster preparedness communication efforts, facilitating grant applications and administration, and building relationships with various governmental entities. Kendra noted that the current strategies in place allow for Board Member input on current projects.

No Action Taken, Discussion Only

8. **Discussion Item and Action Item:** Regarding updates on Regional Broadband Initiatives.

Staff reported no new updates, noting this item was a carryover from the previous meeting. At the state level, additional funding has been allocated to broadband through

the Broadband Development Office, and program calls have shifted in frequency (previously weekly, now scheduled for the first Thursday of each month). Ginger Watkins highlighted the Texas Digital Opportunity Plan as a strong resource for communities, offering guidance on working with internet service providers during upgrades, and suggested it be shared locally.

No Action Taken, Discussion Only

9. **Discussion Item and Action Item:** Regarding legislative updates impacting economic development.

Staff provided an update on recent federal and state legislative activity. At the federal level, a bill signed on July 4 contained no provisions for or against the Economic Development Administration (EDA). While disaster funding remains available, regular public works funding is on hold pending federal allocations. Staff will continue monitoring reconciliation bills for developments.

At the state level, staff had not yet fully reviewed the recently closed legislative session. A special session was announced, but its focus on public safety is not expected to affect economic development. Ginger included a question on House Bill 563, regarding its definition of “qualified municipalities” and the types of private contracts referenced. The board also briefly discussed the USDA circular program for rural water systems (to be revisited in the next agenda) and the newly approved Central Texas Water District, which may provide opportunities for collaboration with DDCT. Uryan noted that will monitor federal reconciliation bills, research HB 563, and provide clarification at the next quarterly meeting. Information on the USDA circular program will be added to the next agenda. DDCT will also initiate discussions with Judge Blackburn and the new Central Texas Water District to explore collaboration opportunities.

No Action Taken, Discussion Only

10. **Discussion Item:** Regarding Membership.

Uryan discussed challenges with declining and uneven membership, noting difficulty in maintaining quorum due to vacancies, travel distances, and limited engagement. Current bylaws provide for one representative from each of the seven counties and numerous “individual” slots that require letters of support and multiple layers of approval, which was described as cumbersome. Linda questioned whether these individual slots should instead be defined as representatives from Economic Development Corporations, school districts, or local councils to ensure active economic development voices are present.

Ginger also emphasized the need to allow virtual participation to count toward quorum, given the region's size and the burden of travel for some counties. Suggestions for soliciting new members included outreach to small cities, county officials, school boards, and workforce partners. Uryan committed to reaching out to unrepresented counties and preparing two to three membership structure scenarios for consideration at the next board meeting. These revisions, alongside virtual participation provisions, will be incorporated into upcoming bylaws updates once the new planner begins in August.

No Action Taken, Discussion Only

11. Discussion Item: Regarding Bylaws.

Uryan reviewed and explained potential revisions to the bylaws. The most significant proposed change is to allow virtual meetings in accordance with the Texas Open Meetings Act, which permits boards serving more than three counties to meet virtually if the chair is physically present at a public location. This would remove the in-person quorum requirement, though the minimum quorum would remain at 50% plus one.

Members also discussed the need to clarify chair and vice chair term limits, as the current bylaws specify two one-year terms but do not address whether an individual may serve again after a break. There was consensus that allowing valued members to serve again in the future would be beneficial.

Action: Staff will prepare draft bylaw revisions to include virtual meeting provisions and clarification on officer term limits for review before the next meeting.

12. Discussion Item: Staff Update.

Uryan stated that current projects will proceed as planned and that the new economic development planner will begin on August 4, 2025.

13. Board of Directors Comments: No Comments.

14. Other Business: Next meeting date Thursday, October 2, 2025, at 9:30 AM.

15. Adjourn: The meeting adjourned at 11:25 am.

These meeting minutes were approved by DDCT at their meeting on _____.

Uryan Nelson, CTCOG Planning Director

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ITEM #4

Election of DDCT Officers

Election of Board Officers

The DDCT Bylaws stipulate that elections for officers are to be held at every October Board meeting. The Board Chair and Vice-Chair are allowed to serve for two consecutive one-year terms. Currently, both Chair Dr. Teddy Clevenger and Vice Chair Linda Angel have served one year and are eligible for a second term. All other Board members are also eligible to be nominated as officers.

The Chair

The Chair shall preside at all meetings of the district and at all meetings of the Members at which they are present. They shall see that all orders and resolutions of the Board are carried to effect.

Vice-Chair

The Vice-Chair shall, during the absence of the Chair, or in the case of their inability to act, be vested with powers and shall perform the duties of the Chair. The Vice-Chair shall also perform such other duties and exercise such other powers, as may from time to time be imposed upon or vested on them by resolution of the board.

Organization	County	Name
Bartlett Activities Center	Bell	Dean Roome
Bartlett ISD	Bell	Dr. Teddy Clevenger
Belton EDC	Bell	Cynthia Hernandez
Cameron Industrial Foundation	Milam	Ginger Watkins
City of Killeen	Bell	Ramon Alvarez
City of Nolanville EDC	Bell	Brian O'Connor
Rockdale Municipal Development District	Milam	Jim Gibson
Salado Chamber of Commerce	Bell	Amanda Organ
Workforce Development Board	Region	Linda Angel

Action Needed: Nomination and Election of Chair and Vice Chair for FY26.

ITEM #5

Membership and Bylaws

Regarding Membership and Bylaws

The DDCT Board will consider adoption of the proposed 2025 revisions to the Bylaws. These updates aim to expand board membership, clarify governance process, and modernize language.

The proposed Bylaws Revision is included on the following pages for Board review and consideration.

Action Needed: Board consideration and vote on adoption of the proposed bylaws revision.



Bylaws Revision Proposal Whitepaper

Purpose of this Whitepaper

This document summarizes the proposed moderate revisions to the Development District of Central Texas (DDCT) Bylaws. These edits expand representation, clarify procedures, and modernize language while preserving the bylaws' overall structure.

Section 1: Expanded Board Membership and Appointment Authority

Article IV – Membership

Summary

Board composition broadens beyond counties and CTCOG to include Economic Development Corporations, Municipal Development Districts, Industrial Foundations, Chambers of Commerce, and other organizations. Counties are encouraged to appoint two members (one city, one education). Governmental/economic development entities may appoint members directly without CTCOG or Board ratification. Revision allow for individual applicants with a support letter or Board vote.

Impact

- More diverse representation across public, private, and educational sectors.
- Stronger alignment with regional economic development partners.
- Streamlined process for seating organizational appointees.

Section 2: Representation and Inclusivity Standards

Article V – Representation Issues

Summary

Board composition must ensure balanced representation from municipalities, schools, rural communities, and underrepresented groups. Anti-discrimination protections expanded to include categories consistent with federal and state law. Board composition explicitly tied to EDA regulations.

Impact

- Strengthens compliance with federal standards.
- Promotes diversity and inclusivity.

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- Enhances public trust in governance.

Section 3: Quorum and Virtual Attendance

Article VI – Quorum and Video Conference

Summary

Quorum defined as 50% plus one of currently filled Director seats, whether present in person or via video conference. Chair must be physically present at a public location in compliance with Texas Open Meetings Act. Provide stricter definition of proxy attendance rules.

Impact

- Provides clear quorum calculation.
- Ensures transparency and legal compliance.
- Supports hybrid participation without undermining legitimacy.

Section 4: Officer Elections and Term Structure

Article VII – Officers & Staff

Summary

Chair and Vice-Chair elected at the last regular meeting of the year, terms beginning January 1. Vacancies filled by special election. Officers limited to two consecutive terms, with eligibility restored after a one-year break. Officer authority explicitly tied to Texas and federal law.

Impact

- Predictable and transparent election process.
- Regular leadership renewal without loss of continuity.
- Clearer legal framework for officer authority.

Section 5: Language Modernization

Conclusion

Proposal revisions:

1. Expand and diversify Board membership.
2. Formalize representation and inclusivity standards.

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3. Clarify quorum and hybrid participation rules.
4. Establish predictable officer elections and term limits.
5. Modernize and clarify language.

These updates create a more inclusive, transparent, and legally sound governance framework while maintaining continuity in structure and operations.



Development District of Central Texas Bylaws

Article I: Organization

The name of this organization is the Development District of Central Texas.

The State of Texas designated the Central Texas Council of Governments as the fiduciary and administrative agent for this District. The creation of the Development District is authorized by the Central Texas Council of Governments under 13 CFR Part 304, Subsection 2.

The District shall initially serve the following Texas counties: Bell, Coryell, Hamilton, Lampasas, Milam, Mills, and San Saba.

The District's Board of Directors is composed of economic development stakeholders as defined in Article IV.

The DDCT is staffed by the CTCOG Planning and Regional Services Division.

Article II: Purposes and Objectives

The DDCT was created to address economic development issues by coordinating and implementing its Comprehensive Economic Development Strategy (CEDS) and providing technical assistance to the Central Texas region.

1. The objective of the DDCT shall be to encourage and permit economic development stakeholders to cooperate with one another and with representatives of major economic interests, citizen groups, and other interested agencies to improve the health, safety, and general welfare of their citizens and to plan for the future development of the Region.
2. The purposes of the Development District of Central Texas are to:
 - a. Promote economic growth in the Texas State Planning Region 23;
 - b. Increase employment opportunities for unemployed and underemployed persons;

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- c. Assist and coordinate economic development planning efforts of state and local governments and local economic development organizations in the region;
- d. Coordinate economic development planning with transportation planning, community development programs, job training programs, and other programs and activities that might advance the region's economic well-being;
- e. Implement an economic development technical assistance program that includes workshops, assistance in implementing economic development programs, and assistance to local organizations in applying for grants for economic development purposes;
- f. Develop, maintain, and implement a regional Comprehensive Economic Development Strategy (CEDS), which builds upon local governments' economic development goals and objectives;
- g. Conduct other activities supporting the region's economic development goals and objectives.

Article III: Powers and Duties of the District

- 1. In order to accomplish its objectives and purposes, the District shall perform the following functions:
 - a. Exercise the rights and powers granted to the District pursuant to the Texas Nonprofit Corporation Act;
 - b. Adopt the Bylaws of the District and amendments to the Bylaws;
 - c. Elect District Officers;
 - d. Establish procedures and take necessary actions to ensure compliance with all applicable civil rights laws and regulations;
 - e. Establish procedures and take necessary actions to ensure implementation of an effective economic development program and compliance with all applicable



requirements and regulations of the EDA;

2. In addition to the above functions, the District has the power to:

- a. Enter into contracts;
- b. Receive and expend funds from federal, state, and local governmental or private sources;
- c. Establish such subcommittees as it deems necessary to conduct their work and determine the duties of such subcommittees upon their establishment;
- d. Authorize a program of technical assistance to the District Service Area, including, but not limited to workshops and seminars, and information and assistance regarding state and federal economic development grants and loans;
- e. Coordinate the District's activities with local governments and economic development agencies.

3. Authority

- a. The District shall be established and shall function within the rules, regulations, and guidelines of the Economic Development Administration of the U.S. Department of Commerce and the laws of the State of Texas (13 CFR 3.304).

Article IV: Membership

1. The District Organization must demonstrate that its governing body is broadly representative of the principal economic interests of the Region; the Board of Directors may include:
 - a. Representatives of the private sector;
 - b. Public officials;
 - c. Community leaders;
 - d. Representatives of workforce development boards;
 - e. Institutions of higher education;

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- f. Minority and labor groups; and
 - g. Private individuals.
2. The Board of Directors shall include up to twenty-five members. Each of the seven counties in the DDCT region is encouraged to appoint at least two members: one from a city and one from a school district or educational institution, where feasible. The CTCOG Executive Committee may appoint up to two representatives. Additional members may be appointed by Economic Development Corporations, Municipal Development Districts, Industrial Foundations, Chambers of Commerce, or other entities involved in economic development.

A. Appointments

- Appointees designated by governmental bodies or economic development entities listed in Section 2 may be appointed directly by that entity without further ratification by the DDCT Board or CTCOG Executive Committee.
- Individual applicants not appointed by an eligible entity may apply directly to the Board. Applicants must provide either (i) a letter of support from an elected official within the DDCT region, or (ii) a letter from a recognized community, business, or institutional leader. In absence of such a letter, the Board may approve an applicant by majority vote if it determines that the applicant's participation will strengthen geographic and sectoral representation.
- All appointments shall be documented in the official records of the District.

B. Terms of Service

- Terms for Board members are aligned with the three-year length of each EDA Partnership Planning Grant which funds the District. Each Director shall serve until a successor is duly appointed or approved.
- Directors appointed by a county or CTCOG executive committee may be reappointed without limitation, provided they continue to meet eligibility requirements and have written confirmation of continued status as the entity's appointee.
- Individual members must reaffirm eligibility at the end of each term consistent with



subsection 2(B).

- C. A Director must notify DDCT staff in writing of their selection of an individual to serve as a proxy for future meetings. Proxy voting is allowed. If the proxy
- D. Vacancies on the Board may be filled in the same manner as initial appointments. If an appointment is made to fill a vacancy on the Board, the successor Director shall serve for the remaining unexpired term of their predecessor.
- E. Each Director may resign at any time upon written notice to the Chair of the District. Unless otherwise specified in the notice, the resignation shall take effect upon the receipt thereof.

Article V: Representation Issues

The Board of Directors shall be composed in a manner that ensures balanced and diverse representation from across the seven counties of the DDCT region. Geographic and sectoral inclusivity should be maintained, with active participation from municipalities, educational institutions, rural communities, and underrepresented populations.

The Board shall reflect the range of organizations engaged in economic development, including but not limited to Economic Development Corporations (EDCs), Municipal Development Districts (MDDs), Industrial Foundations, Chambers of Commerce, school districts, higher education institutions, and workforce organizations.

The Board's composition shall at all times comply with applicable Economic Development Administration (EDA) regulations, including the representation requirements set forth in 13 CFR 304.2(c), and shall demonstrate the capacity to implement the EDA-approved Comprehensive Economic Development Strategy (CEDS).

There shall be no discrimination in the selection of Directors or in any activity of the District on the basis of race, color, national origin, religion, sex, age, disability, political affiliation, or any other status protected by applicable federal or state law.

Article VI: Meetings of the Development District

1. Regular Meeting

- a. The District Organization must hold meetings open to the public at least twice a year.

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2. Special Meetings

- a. Special meetings may be called by the Board Chair, District Staff, or upon the request of at least three (3) Directors. All requirements for notice, quorum, and other rules governing regular meetings shall apply to special meetings.

3. Public Meetings

- a. The DDCT shall comply with the Texas Open Meetings Act.
- b. All meetings are open to the public and there will be a public comment period held at the beginning of each meeting.

4. Notice

- a. The Board shall publish the date and agenda of such meetings sufficiently in advance (no later than 72 hours prior to the meeting) to allow the public a reasonable time to prepare in order to participate effectively. Directors shall receive notification of date, time, and location of meeting at least seven (7) days prior to the meeting.

5. Quorum

- a. At any meeting of the Board, 50% plus one of the currently filled Director positions entitled to vote, being present, in person or by video conference, shall constitute a quorum for all purposes except where it is otherwise provided by law or by these Bylaws.

6. Attendance and Removal of Board Directors

- a. Failure to physically or via video conference attend **three** (3) consecutive meetings of the Board without prior notice to staff or the attendance of a proxy shall constitute a resignation from the Board.
- b. Attendance by proxy shall not be considered equivalent to personal attendance for purposes of Board participation. A Director may be represented by a proxy no more than two (2) times in any rolling twelve (12) month period. The habitual use of proxies



in lieu of personal attendance, even if within the limits stated above, may be deemed by the Board to constitute non-participation. Upon a majority vote of the remaining Directors, any Director who regularly relies on proxy attendance may be removed from the Board for failure to personally fulfill the duties of office.

7. Video Conference

- a. Directors may attend meetings by video conference and shall be counted as 'present' for quorum purposes if their camera is on and they are visible on screen. In compliance with the Texas Open Meetings Act, the Chair must be physically present at a public location within the District. All other members may attend virtually, and a quorum may be established through a combination of in-person and virtual attendance. They may also discuss and vote on any item brought before the Board.

8. Manner of Acting

- a. The affirmative vote of a majority of the Board of Directors at a meeting with a quorum present shall constitute an act of the Board.

Article VII: Officers & Staff

1. The officers of the District shall be Chair and Vice-Chair, each elected by the Board. Officer nominations and elections shall take place at the final regular meeting of each calendar year, with terms beginning January 1 of the following year. In the event of a vacancy, a special election may be held at the next regular meeting. The Board may, by resolution, authorize other officers to act on behalf of the District. Regardless of such authorizations, the Chair and Vice-Chair shall, at all times, have authority to execute and deliver contracts, agreements, and other legal instruments on behalf of the District, subject to applicable Texas and federal laws and regulations.
2. Tenure of Office and Removal

- a. The term of office for the Chair and Vice-Chair shall be one year. No individual may



serve more than two consecutive one-year terms in the same office. After a one-year break in service from that office, the individual may again be eligible for nomination. Any officer may be removed before the end of their term by the affirmative vote of a majority of the Directors present at a meeting duly called and held where a quorum is present, in accordance with applicable Texas law.

3. The Chair

- a. The Chair shall preside at all meetings of the District.

4. Vice-Chair

- a. The Vice-Chair shall assume the duties of the Chair in their absence.
- b. In the event of the Vice-Chair's absence the Board will nominate a Director to preside over the meeting.

5. Staff

- a. District staff shall attend all meetings of the Board. Staff shall ensure that official records of the Board shall be maintained and give notice of all meetings as required by these bylaws.
- b. Staff shall be responsible for reporting to the Board concerning the financial affairs of the District.
- c. Staff will be tasked with coordinating the implementation of the CEDS under the strategic guidance of the Board.
- d. Staff shall perform such other duties as may from time to time be prescribed by the Board.

Article VIII: Finance

1. Limitation of Liability

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- a. Any debt, liability, or obligation of the District shall be of the District only, and not any entity's participation in the District.

2. Indemnification

- a. The District may indemnify any current or former Director, officer, agent, employee, or similar functionary of the District against judgments, penalties, fines, settlements, and reasonable expenses actually incurred by such person as provided in Article 1396-2.22A of Vernon's Annotated Texas Statutes, as amended.

3. Contributions

- a. The Board may accept on behalf of the District any contribution, gift, bequest, or devise for any purpose of the District.

4. Dissolution

- a. The District's Board may dissolve the District in accordance with the provisions set forth in the Articles of Incorporation and the Texas Nonprofit Corporation Act.

5. Fiscal Year

- a. The Fiscal year of the District shall begin on the first day of January and end on the 31st day of December each calendar year.

6. Budget

- a. The annual budget is prepared by staff and approved by the CTCOG Executive Director in the EDA Partnership Planning grant application submitted every three years. The Board shall ensure that the budget's in-kind match will be provided through time spent each quarter in economic development meetings and activities.

7. Nonprofit Status

- a. The District is a 501(c)(3) Nonprofit corporation. It shall be organized and operated exclusively for non-profit purposes. No part of its net earnings shall inure to the benefit of any officer, Director, or private individual, nor shall it ever declare, or make



to any such persons, any dividend or other distribution. Additionally, the District shall not carry on any other activity not permitted by a Nonprofit corporation exempt from federal income tax under section 501(c)(3) of the Internal Revenue Code, or not permitted by a corporation, contribution to which is tax deductible under section 170(c)(2) of the Internal Revenue Code.

8. Reasonable Compensation

- a. Nothing herein shall prevent the payment of reasonable compensation for services rendered or the reimbursement of reasonable expenses incurred in connection with the District's affairs.

9. Political Activities Prohibited

- a. The District shall not attempt to influence legislation, nor shall it participate or intervene in any political campaign on behalf of any candidate for public office.

Article IX: Adoption and Amendment

The Board may amend or repeal these bylaws or adopt new bylaws not inconsistent with the Articles of Incorporation or laws of this state, upon an affirmative vote of a majority of the Board of Directors, at meetings duly called and held at which a quorum is present. Proposed amendments for initial consideration must be forwarded to the Board of Directors at least ten (10) day in advance of a Board meeting.



Article X: Adoption and Revision Date

ATTEST:

The Bylaws of the Development District of Central Texas were accepted and passed by the Board of Directors on the eighth day of May 2002 and are hereby revised on this second day of October 2025. These bylaws were also approved by the CTCOG Executive Committee on _____.

Dr. Teddy Clevenger, Chair

Uryan Nelson
Director of Planning and Regional Services
CTCOG

ITEM #6

2022-2026 CEDS
Implementation

2022-2026 CEDS Implementation

The DDCT Board approved the 2022–2026 CEDS on January 6, 2022. In January 2023, the Board established a recurring agenda item for ongoing discussion of CEDS implementation.

To date, much of the staff focus has been on grant administration and supporting communities in disaster preparedness and resilience. The current objective under discussion is:

“Educate and prepare residents and businesses to better sustain themselves during disasters.”

Strategies have included:

- Supporting businesses with continuity planning and recovery resources.
- Disseminating household preparedness materials.
- Encouraging repairs and resilience in vulnerable structures.
- Building awareness of special needs in crises.
- Promoting supply chain localization.

Next Phase:

As DDCT looks toward the **required revision of the CEDS in 2026**, this agenda item will focus on:

- Assessing the effectiveness of current disaster preparedness strategies (Have they been tested? Do we need to plan a regional test?).
- Identifying areas where implementation has lagged or needs reinforcement.
- Beginning a discussion about **future priorities** for the next CEDS cycle, including resource efficiency, talent retention, economic diversification, and sustainable community development.

Action Needed: Board discussion to provide input on preparing for the 2026 CEDS revision, with emphasis on evaluating disaster preparedness progress and identifying forward-looking priorities.

ITEM #7

Central Texas Water Alliance

Regarding the Central Texas Water Alliance

Bell County Judge Blackburn will provide a presentation and update on the Central Texas Water Alliance. Members will have an opportunity to engage in Q&A following the presentation.

Action Needed: No action needed; informational item.

ITEM #8

Regional Broadband Initiatives Update

Updates on Regional Broadband Initiatives

Staff will provide an update on various broadband initiatives and opportunities for the region.

- **Texas Middle Mile Program:** The Texas Middle Mile Program (RFA No. BDO-NOFA-010) is a competitive grant program specifically focused on building broadband infrastructure. Applications are due Nov. 20th. More information can be found [here](#).
- **Broadband Workforce Development:** The BDO has made resources available for Fiber Optics and Broadband Training Programs for those looking to work as a technician. The Building the Texas Broadband Workforce Grant Program application window closed July 31st, but individuals are still able to utilize these [resources](#). Awards will be announced this fall.
- The BDO hosts Local Government and Community Roundtables virtually on the first Thursday of each month at 10:00 AM. The event link can be found [here](#).

Action Needed: No action needed; for discussion only.

ITEM #9

Legislative Updates Impacting Economic Development

Federal and State Legislative Updates for Economic Development

- [TX 2S.B. 3](#) – Outdoor Warning Sirens – Requires TWDB to designate flood-prone areas where cities and counties must install sirens, with state grants available to offset costs.
- [Texas Proposition 4 \(H.J.R. 7\)](#) – Texas Water Fund – Places a constitutional amendment on the Nov. 4, 2025 ballot dedicating \$1B in state revenue to water and wastewater projects, prioritizing rural areas and cities under 150,000 population.
- [Federal IIJA](#) and [Texas Middle Mile Program](#) – Provides \$1.2T in federal infrastructure funding and up to \$200M in state broadband grants (deadline Nov. 2) to expand service in unserved and underserved areas.

Action Needed: No action needed; for discussion only.

ITEM #10

Staff Update

Staff Update

- Staff will update on website redesign efforts
- Staff will update on TX HB563

Action Needed: No action needed; for discussion only.

End of Packet