

DDCT

**Development District
of Central Texas**

February 25, 2026

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Agenda





Development District of Central Texas

Wednesday, February 25, 2026

Central Texas Council of Governments Building
2180 North Main Street, Belton, Texas 76513

Regular Meeting: 9:30 AM

Virtual Link: [DDCT
Meeting](#)

Call in Number: [+1 \(872\) 240-3212](#)

Access Code: [599-946-797](#)

AGENDA

1. Call to Order
2. Opportunity for Public Comment.
3. **Action Item:** Regarding approval of meeting minutes of the January 29, 2026, meeting.
4. **Discussion and Action Item:** Leadership Central Texas (LCT) 2026 Marketing Strategy and Candidate Evaluation.
5. Staff Update
6. Board of Directors Comments.
7. Other Business:
 - a. Next DDCT meeting date Thursday, April 2, 2026, at 9:30 AM.
 - b. Next SWOT Workshop Wednesday, March 11, 2026, at 9:30 AM.
8. Adjourn.

The Development District of Central Texas is committed to compliance with the Americans with Disabilities Act (ADA). Reasonable accommodations and equal opportunity for effective communications will be provided upon request. Please contact the DDCT office at 254-770-2379 24 hours in advance if accommodation is needed. Citizens who desire to address the Board on any matter may sign up to do so prior to this meeting. Public comments will be received during this portion of the meeting. Comments are limited to 3 minutes maximum. No discussion or final action will be taken by the Board.

ITEM #3

Meeting Minutes

02/25/2026

DDCT Board Meeting

Agenda Item # 3

Approval of Minutes

Attached are the meeting minutes from the January 29th, 2026 meeting for review.

Action Needed: Approval of DDCT Meeting Minutes from the January 29th, 2026 meeting.

Development District of Central Texas (DDCT)

Thursday, January 29, 2025

9:30 AM

Regular Meeting Minutes

2180 North Main Street

Belton, TX 76513

Appointment	Entity	Member	Attended	Alternate Member
County	Bell County	Vacant		
County	Coryell County	Vacant		
County	Hamilton County	Vacant		
County	Lampasas County	Vacant		
County	Milam County	Vacant		
County	Mills County	Vacant		
County	San Saba	Scott Edmondson	Y*	
CTCOG	CTCOG	Vacant		
CTCOG	CTCOG	Vacant		
Individual	City of Belton	Luke Potts	Y	
Individual	City of Killeen	Ramon Alvarez	N	
Individual	City of Mullin	Vacant		
Individual	City of San Saba	Vacant		
Individual	Belton EDC	Cynthia Hernandez	Y	
Individual	Bartlett Activities Center	Dean Roome	Y	
Individual	Cameron Industrial Foundation	Ginger Watkins	Y*	
Individual	Hamilton EDC	Vacant		
Individual	Nolanville EDC	Brian O'Connor	Y*	
Individual	Rockdale MDD	Jim Gibson	N	
Individual	Bartlett ISD	Dr. Teddy Clevenger	Y	
Individual	Workforce Development Board	Linda Angel	Y	
Individual	Salado Chamber of Commerce	Amanda Organ	N	
Individual	Vacant	Vacant		
Individual	Vacant	Vacant		
Individual	Vacant	Vacant		

Y= Attended Y/A= Alternate Attended N=Did not attend *denotes online attendance

1. **Call to Order:** Dr. Teddy Clevenger called the meeting to order at 9:38 am.
2. **Opportunity for Public Comment:** No comments received from the Public, in person or online.
3. **Action Item:** Approve meeting minutes from the January 8, 2026, meeting.

The minutes from the January 8, 2026, meeting were presented for approval.

Ginger Watkins made a motion to approve the January 8, 2026, meeting minutes, seconded by Linda Angel; the motion passed unanimously.

4. **Discussion and Action Item:** Formation of CEDS Steering Committee in accordance with EDA requirements.

David Rodriguez, DDCT Regional Planner, provided an overview of the criteria and regulatory steps required to form the CEDS Steering Committee.

Cynthia Hernandez made a motion to form a CEDS steering committee in accordance with the EDA requirements, seconded by Dean Roome; the motion passed unanimously.

5. **Discussion Item:** Review of CEDS Revision Scope, Timeline, and Process.

David Rodriguez provided an overview of the CEDS revision scope, timeline, and process.

6. **Discussion and Action Item:** Establish meeting dates for CEDS Steering Committee and subcommittee meetings.

David Rodriguez presented the proposed schedule for upcoming committee and subcommittee meetings for review and approval

Linda Angel made a motion to approve the meeting dates for CEDS Steering Committee and subcommittee meetings, seconded by Luke Potts; the motion passed unanimously.

7. **Staff Update.**

David Rodriguez provided a staff update including the following items: DDCT Outreach Efforts, CEDS Revisions Planning and EDA Coordination, In-Kind Reporting Requirements for Board Members, and Leadership Central Texas 2026.

8. **Board of Directors Comments:** None.



9. **Other Business:** Next meeting date Thursday, April 2, 2026, at 9:30 AM.

10. **Adjourn:** The meeting adjourned at 10:10am.

These meeting minutes were approved by DDCT at their meeting on _____.

Uryan Nelson, CTCOG Planning Director

ITEM #4

LCT 2026 Marketing Strategy and
Candidate Evaluation

02/25/2026

DDCT Board Meeting

Agenda Item # 4

LCT 2026 Marketing Strategy and Candidate Evaluation

Included in the packet are the updated marketing materials and draft agendas for the first three days of Leadership Central Texas (LCT) 2026. In order to maximize program exposure and reach the most qualified candidates across the region, Staff requests Board approval to initiate formal recruitment and marketing efforts. Early approval will enable Staff to begin the vetting and application review process immediately, providing ample time to curate a high-quality applicant pool and finalize arrangements for the upcoming term.

Action Needed: Approval for staff to begin the marketing and applicant vetting process for the Leadership Central Texas (LCT) Class of 2026.



CENTRAL TEXAS COUNCIL OF GOVERNMENTS
DEVELOPMENT DISTRICT OF CENTRAL TEXAS



Leadership Central Texas

NOW ACCEPTING APPLICATIONS FOR 2026

THE 2026 PROGRAM COVERS THE FOLLOWING TOPICS:

- **Local Government and CTCOG Planning Programs**
- **Regional Infrastructure and Social Services**
- **Entrepreneurship, Economic & Business Development**
- **Pathways to Regional Leadership Roles**

The purpose of Leadership Central Texas is to identify and develop regional leaders, promote awareness of regional/state leadership opportunities, and to create a network of relationships among leaders to ensure the growth and future wellbeing of the Central Texas Region.

**Applications are due
April 17th, 2026**

FOR REGISTRATION & INFORMATION

VISIT: WWW.DDOCT.ORG

CONTACT DAVID RODRIGUEZ: DAVID.RODRIGUEZ@CTCOG.ORG

PHONE: 254-770-2379



The Development District of Central Texas (DDCT) will host

LEADERSHIP CENTRAL TEXAS 2025

June 18, July 16, and August 20, 2026

9:00 am – 4:00 pm

The purpose of Leadership Central Texas is to identify and develop regional leaders who live or work within the seven-county DDCT region by promoting awareness of pathways and resources for regional leadership opportunities. Topics include economic and business development, regional infrastructure planning, social services, transportation, and the roles and responsibilities of government officials. The application can be found at www.ddoct.org/leadership-central-texas/.

All applications must be received by 5:00 PM, April 17th, 2026. Call 254-770-2379 or email david.rodriguez@ctcog.org for more details.



Leadership Central Texas

The 2026 program covers the following topics:

- Local Government and CTCOG Planning Programs
- Regional Infrastructure and Social Services
- Entrepreneurship, Economic & Business Development
- Pathways to Regional Leadership Roles

The purpose of Leadership Central Texas is to identify and develop regional leaders, promote awareness of regional/state leadership opportunities, and to create a network of relationships among leaders to ensure the growth and future well being of the Central Texas Region.

Applications are due April 17th, 2026

To apply or for more information, visit www.ddoct.org,
or contact David Rodriguez at david.rodriguez@ctcog.org

[254-770-2379](tel:254-770-2379)





LEADERSHIP CENTRAL TEXAS
Government and CTCOG Planning Programs
DAY ONE

Thursday, June 18, 2026
Location: CTCOG-Conference Room A1
2180 North Main, Belton, Texas 76513

9:00am – 9:15am	WELCOME AND ICEBREAKER ACTIVITY <i>David Rodriguez, Economic Development Planner, CTCOG</i>
9:15am – 9:45am	WHAT IS THE CENTRAL TEXAS COUNCIL OF GOVERNMENTS? <i>Jim Reed, AICP, CTCOG Executive Director</i>
9:45am – 10:45am	WHO REPRESENTS CTCOG CITIZENS? <i>Dr. Brad Buckley, Texas House Representative District 54</i> <i>Hillary Hickland, Texas House Representative District 55</i>
10:45am – 11:30am	THE ROLES OF ELECTED AND PUBLIC OFFICIALS <i>Brynn Myers, Temple City Manager</i> <i>Bobby Whitson, Bell County Commissioner Pct. 2</i> <i>Ricky Tow, Cameron City Manager</i>
11:30am – 11:40am	BREAK
11:40am – 12:00pm	DEVELOPMENT DISTRICT OF CENTRAL TEXAS <i>David Rodriguez, CTCOG Regional Planner</i>
12:00pm – 12:45pm	LUNCH
12:45pm – 1:15pm	CTCOG PLANNING AND REGIONAL SERVICES <i>Jesse Hennage, CTCOG Assistant Director of Planning/Public Safety</i> <i>David Lopez and Tay Floyd, CTCOG Regional Planners</i>
1:15pm-1:45pm	KILLEEN-TEMPLE METROPOLITAN PLANNING ORGANIZATION AND HILL COUNTRY DISTRICT <i>Kendra Coufal, KTMPO Senior Planner</i> <i>Mercedes Foshag, Mobility Manager, Hill Country Transit District</i>
1:45pm-1:55pm	BREAK
1:55pm – 2:25pm	CTCOG HOUSING SERVICES <i>Hank Roraback, CTCOG Director of Housing Division</i>
2:25pm – 2:55pm	CTCOG AREA AGENCY ON AGING <i>George Losoya, CTCOG Director of Area Agency on Aging</i>
2:55pm – 3:25pm	ECONOMIC DEVELOPMENT, WORKFORCE, & EDUCATIONAL PARTNERSHIPS <i>Linda Angel, President & CEO, Workforce Solutions of Central Texas</i>
3:25pm – 3:35pm	WRAP-UP / EVALUATIONS <i>David Rodriguez, Economic Development Planner, CTCOG</i>



LEADERSHIP CENTRAL TEXAS

Regional Infrastructure and Social Services

DAY TWO

Thursday, July 16, 2026

**Location: CTCOG-Conference Room A1
2180 North Main, Belton, Texas 76513**

9:00am-9:05am	WELCOME <i>David Rodriguez, Economic Development Planner, CTCOG</i>
9:05am-9:35am	UNITED WAY AND 2-1-1 TEXAS <i>Monica Silcott, Director of Engagement, United Way of Central Texas</i>
9:35am-10:05am	CENTRAL COUNTIES SERVICES <i>Johnnie Wardell, Executive Director, CCS</i>
10:05am-10:35am	CHILDREN'S ADVOCACY CENTER OF CENTRAL TEXAS <i>Debra Longley, Executive Director, CACCT</i>
10:35am-10:45am	BREAK
10:45am-11:15am	BRING EVERYONE IN THE ZONE <i>Terry Mustapher, President, Bring Everyone in the Zone</i>
11:15am-11:45am	HILL COUNTRY COMMUNITY ACTION <i>Ashley Johnson, Chief Executive Officer, HCCA</i>
11:45am-12:30pm	LUNCH/LEADERSHIP ACTIVITY
12:30pm-1:00pm	INFRASTRUCTURE PLANNING <i>Jason Deckman, City Planner, City of Temple</i>
1:00pm-1:30pm	ENERGY SERVICES PLANNING <i>Casey Simpson, Oncor Area Manager</i>
1:30pm-2:00pm	WATER PLANNING <i>Dirk Aaron, Brand Member, Central Texas Water Alliance</i>
2:00pm-2:10pm	BREAK
2:10pm-2:40pm	SECURITY PLANNING: FT. HOOD AND THE MILITARY PRESENCE <i>Keith Sledd, Executive Director, Heart of Texas Defense Alliance</i>
2:40pm-2:55pm	GROUP NETWORKING/BREAK
2:55pm-3:25pm	DISASTER PLANNING <i>Jennifer Henager, Fire & Emergency Management Division Director, City of Temple</i>
3:25pm-3:40pm	WRAP-UP AND DISMISSAL <i>David Rodriguez, Economic Development Planner, CTCOG</i>



LEADERSHIP CENTRAL TEXAS

Leadership, Entrepreneurship, and Economic & Business Development

DAY THREE

Thursday, August 20, 2026

Location: CTCOG-Room A1

2180 North Main, Belton, Texas 76513

8:55am-9:00am	WELCOME <i>David Rodriguez, Economic Development Planner, CTCOG</i>
9:00am-9:40am	LEADERSHIP AND CULTURE <i>Marty McMahon, PhD, Professor of Business, University of Mary Hardin-Baylor</i>
9:40am-10:10am	WHAT IS ECONOMIC DEVELOPMENT? <i>Ginger Watkins, Economic Development Director, Cameron Industrial Foundation</i>
10:10am-10:20am	BREAK
10:20am-10:50am	LESSONS IN LEADERSHIP <i>Charley Ayres, Director of University Relations, TAMU-Central Texas</i>
10:50am-11:20am	TAMU-CT UNIVERSITY CENTER FOR APPLIED RESEARCH AND ENGAGEMENT <i>Jeffery Kirk, PhD., Asst. VP for Research and Innovation, TAMU-Central Texas</i>
11:20am-12:05pm	LUNCH
12:05pm-12:35pm	HOW CHAMBERS OF COMMERCE SUPPORT LOCAL BUSINESS <i>Whitney Theriot, President and CEO, Temple Chamber of Commerce</i>
12:35pm-1:05pm	GOVERNOR'S OFFICE OF ECONOMIC DEVELOPMENT & SMALL BUSINESS INITIATIVES <i>Janie Havel, Small Business Advocate, Office of the Governor</i>
1:05pm-1:15pm	BREAK
1:15pm-1:45pm	AMERICA'S SMALL BUSINESS DEVELOPMENT CORPORATION <i>Jason Ehler, Business Advisor, McLennan SBDC</i>
1:45pm-2:15pm	THE ECONOMIC ARM OF TEXAS PARKS AND WILDLIFE <i>Kara Escajeda, Local Grants Coordinator, Texas Parks and Wildlife</i>
2:15pm-3:00pm	LEADERSHIP AND ECONOMIC DEVELOPMENT: HAVING A PLAN <i>Michael N'dolo, Director of Economic Development, MRB Group</i>
3:00-3:10pm	WRAP-UP & DISMISSAL <i>David Rodriguez, Economic Development Planner, CTCOG</i>

ITEM #5

Staff Update



02/25/2026

DDCT Board Meeting

Agenda Item # 5

Staff Update

Action Needed: No action needed; for discussion only.

End of Packet

